



September 2021

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Capital Projects Report to the

Citizens' Oversight Committee

MAAS

Date 09/01/2021

COVID-19 Response

2

- Mitigation Measures continue at active sites
- CM / GC Following the most recent guidelines by CDC, State, and County
- Refunds to Measure J for COVID-19 Project-Related Expenditures from CARES Act / HEERF Grants

COVID-19 Reverberations

3

- AV/IT equipment delays in delivery due to microprocessor shortage
- Labor shortages
- Cost increases in construction estimates for projects in Design. Budgets for upcoming projects to be revised

Current IPP and FPP Status

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Cypress	Fullerton	Anaheim
Fine Arts Building Renovation (FPP)	New Performing Arts Complex (FPP)	Upper Deck Parking Lot (IPP/FPP)
Career & Technical Education Complex (IPP)	STEM Vocational Center (FPP)	

Questions

Next: Cypress College

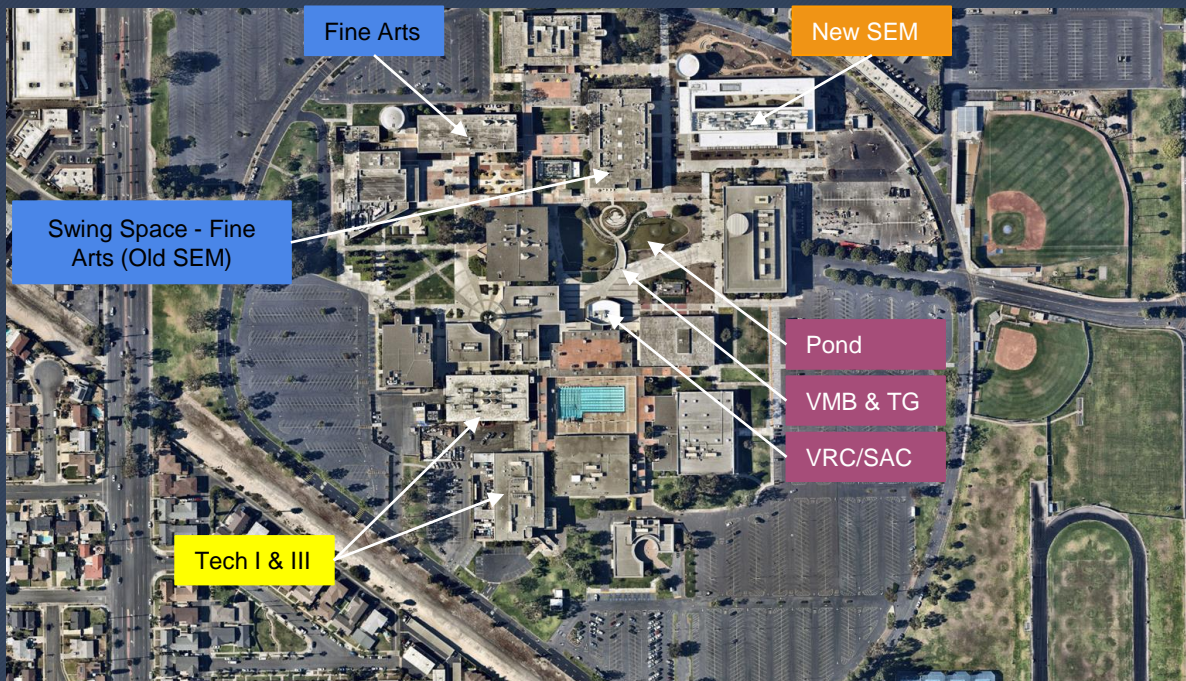
PROJECTS IN PLANNING, PROGRAMMING, DESIGN, AND CONSTRUCTION

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- Campus Site Plans
- Project Status Reports

Aerial View - Cypress Campus

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Phase

Initial Project Proposal (IPP)

Design

Construction

Close-Out

Measure J Highlights Cypress College

New SEM

- Construction Completed
- Building Commissioning Completed
- Punch List Items Addressed
- Small repairs outstanding
- DSA Close-Out in Progress
- Financial Close-Out Underway
- Occupancy Fall 2021



Measure J Highlights Cypress College

VRC/SAC

- Punch List Items Addressed
- Construction Completed
- Buildings in Use
- DSA Close-Out in Progress
- Financial Close-Out Underway



Measure J Highlights Cypress College

Veterans' Memorial Bridge, Plaza, and Tribute Garden

- Additional access to Tribute Garden Completed
- DSA Close-Out in Progress
- Financial Close-Out Underway

Pond Refurbishment

- Pond equipment fully functional
- DSA Close-Out in Progress
- Financial Close-Out Underway



Updates on campus projects - Cypress College

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Campus Projects' Safety Report

Information provided by Sundt Construction on August 11, 2021

Classification	Total Incidents	Incidents This Quarter	Sample
First Aid	17	0	04/06/21 - Smashed Finger
Safety Stand Down	6	0	11/15/20 - Standing on mid rail of Scissor Lift
Near Miss	15	0	7/24/20 - Walking under a load
Equipment	8	0	04/15/21 - Damaged Light Pole
Recordable	4	0	6/2/20 - Back Strain

Measure J Highlights Cypress College

Fine Arts Building Renovation

- Construction Documents to be completed in October
- Evaluation and Design Criteria Report approved by DSA - Destructive Testing in Progress
- Seismic Rehabilitation - Conversations with CCCCO for additional funding successful
- Hazardous Materials report completed



Updates on campus projects - Cypress College

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Swing Space - Fine Arts (Old SEM)

- 70% Construction Documents completed - Review in Progress

Security Cameras

- Development Strategy for procurement utilizing cooperative purchasing contracts in accordance to BOT Resolution

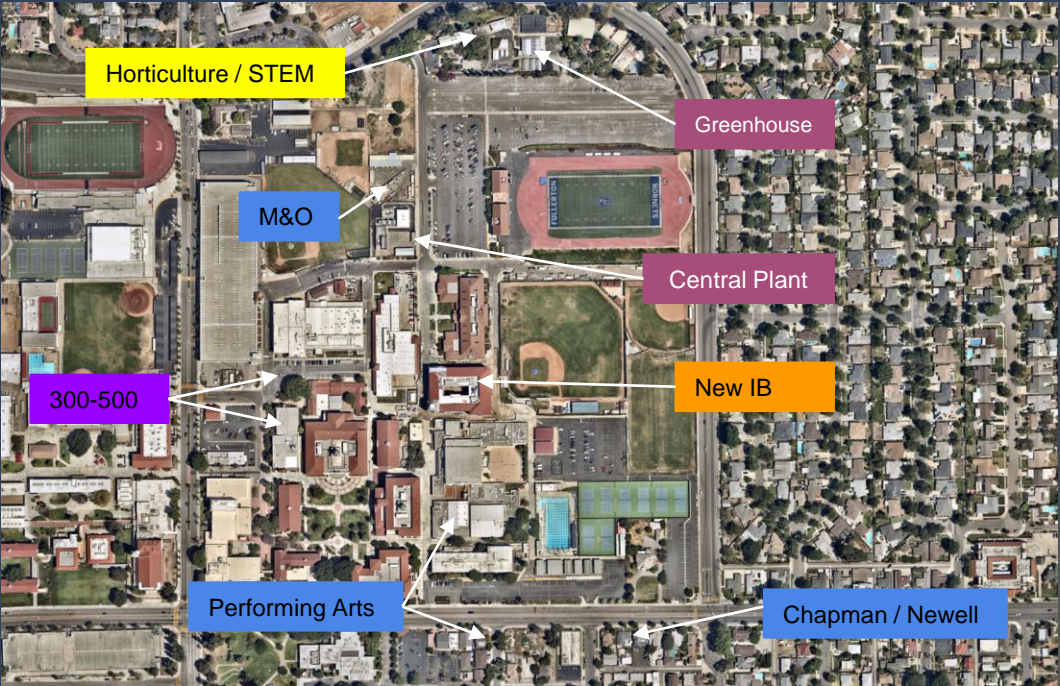


Questions

Next: Fullerton College

Aerial View - Fullerton Campus

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Phase	
Initial Project Proposal (FPP)	
Design	
Bidding	
Construction	
Close-Out	

Measure J Highlights Fullerton College

New Instructional Building

- Major construction activities completed
- Furniture, fixtures, and equipment installation are underway
- Elevator cabins inspected & certified
- Punch-list items being addressed
- Substantial completion in mid-September



Measure J Highlights Fullerton College

Central Plant Replacement and Expansion

- Substantial completion achieved
- Building commissioning successfully completed
- DSA Close-Out in Progress
- Financial Close-Out Underway



Updates on campus projects - Fullerton College

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Campus Projects' Safety Report

Information provided by BN Builders on August 12, 2021

Classification	Total Incidents	Incidents This Quarter	Sample
First Aid	1	1	7/20/2021 - Minor Knee Abrasion
Safety Stand Down	0	0	N/A
Near Miss	1	0	5/15/20 - Utility strike on underground (no injuries)
Equipment	1	0	4/21/20 - Excavation wall blowout (no injuries)
Recordable	2	0	12/17/2020 – Lower Back Sprain (no lost time)

Updates on campus projects - Fullerton College

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Renovate Buildings 300 & 500

- ASCE-Tier 1 seismic evaluation for Buildings in Progress
- Conversations with CCCCCO on scope and funding
- Potential scope changes, including deferral of Building 500 renovation



Updates on campus projects - Fullerton College

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Chapman / Newell Instructional Building and New M&O Building

- Design-build team selected - BN Builders & RNT Architects
- Commissioning Agent Selected - Glumac
- Design kick-off meeting in mid-September
- Target Construction Start Spring of 2023



Updates on campus projects - Fullerton College

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Performing Arts Complex & Demolition Buildings 1100 and 1300

- Schematic designs completed. Under review at CCCCCO
- Building facades under development
- Budget challenges. Allocation approximately \$40-50M below estimated cost. Solutions under consideration
- Budget transfers from other Measure J projects at the campus
- Commissioning agent selection underway

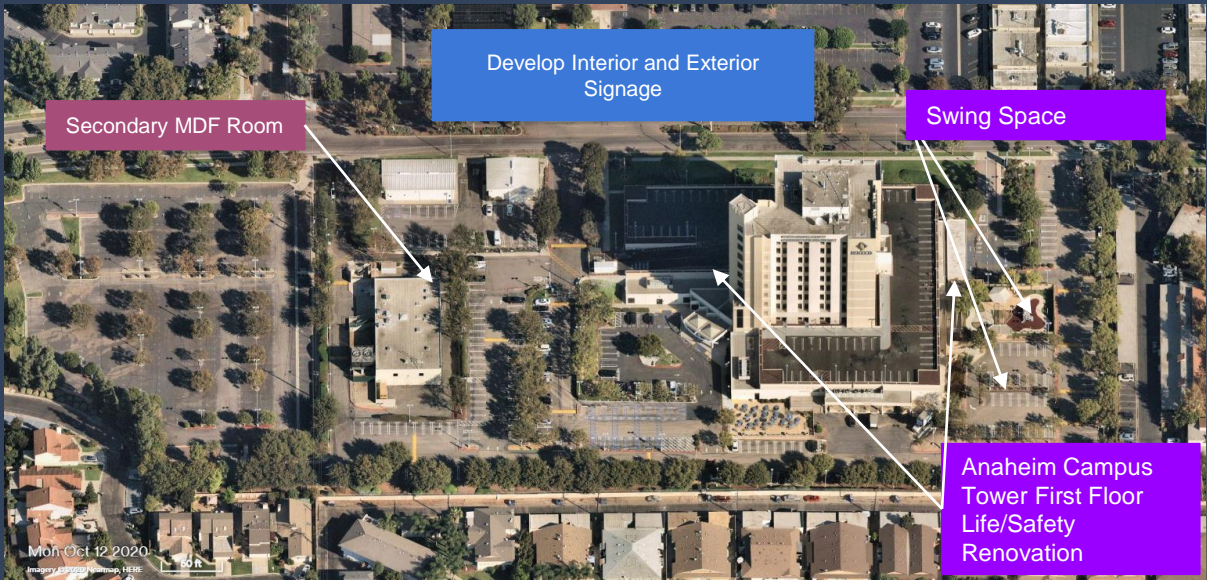


Questions

Next: Anaheim - NOCE Campus

Aerial View - Anaheim Campus

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Phase

Combined Initial & Final
Project Proposal (IPP/FPP)

Design

Bidding

Construction

Close-Out

Updates on campus projects - Anaheim Campus

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Swing Space / Interim Housing

- RFP for Architect of Record - Selection underway

Anaheim Campus Tower First Floor Life/Safety Renovation

- Accelerated funding allocation from State approved
- RFP for Architect of Record - Selection underway

Design Interior and Exterior Signage

- Signage design standards in progress
- Exterior signage presentation to BOT



Questions

Next: District-Wide IT Network Refresh

Updates on campus projects - IT Network Refresh

IT Network Refresh at Cypress, Fullerton, and Anaheim Campuses

- The new phone system installation completed at Cypress and Fullerton Colleges
- Network Core installation completed at New Instructional Building at Fullerton College

Questions

Financial Review

Financial Review

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- Capital Projects Update
- Estimated Project Budgets
- 90-Day Look Ahead Schedule

North Orange County Community College District
Measure J
Capital Projects Update
As of July 31, 2021

Bond Authorization:

Bond Authorization	574,000,000	100.00%
Bonds Sold - Series A + B	250,000,000	43.55%
Available Principal Amount of Bonds	324,000,000	56.45%

Bond Funding Sources (Budget):

		Actual Received	Remaining Balance
Bond Authorization	574,000,000	250,000,000	324,000,000
Estimated Net Interest Earnings	11,000,000	9,251,063	1,748,937
Totals	585,000,000	259,251,063	325,748,937

Cost Status:

Campus	Total Budget	%	Actual Expenses to Date	Remaining Balance
Anaheim Campus	23,607,800	4.03%	2,402,354	21,205,446
Cypress Campus	225,921,200	38.62%	111,107,937	114,813,263
Fullerton Campus	311,126,400	53.18%	57,374,566	253,751,834
District Expenses				
• Program Management	20,000,000	3.42%	5,656,681	14,343,319
• Bond Issuance Cost	3,544,600	0.61%	1,301,760	2,242,840
• Other Bond Expense	800,000	0.14%	368,416	431,584
Totals	585,000,000	100.00%	178,211,714	406,788,286

CURRENT PROJECTS

PROJECT BUDGET/VARIANCE REPORT—CYPRESS

CURRENT PROJECTS	Measure J Budget MAY FY 2020-21	Measure J Budget JUL FY 2021-22	Variance	Measure J Expenses	Balance
New Science, Engineering, and Mathematics Building	\$ 94,068,202	\$ 94,068,202	\$ -	\$ 87,706,946	\$ 6,361,256
New Veterans' Resource Center & Student Activities Center Expansion	\$ 13,411,167	\$ 13,411,167	\$ -	\$ 12,051,042	\$ 1,360,125
Veterans' Memorial Bridge and Tribute Garden	\$ 100,800	\$ 100,800	\$ -	\$ -	\$ 100,800
Baseball Field Improvements	\$ 1,932,981	\$ 1,932,981	\$ -	\$ 1,915,089	\$ 17,892
Swing Space Projects	\$ 1,034,003	\$ 1,034,003	\$ -	\$ -	\$ 1,034,003
Swing Space Fine Arts (OLD SEM)	\$ 2,699,459	\$ 5,626,285	\$ 2,926,826	\$ 20,000	\$ 5,606,285
Swing Space Tech I/ Tech III (Old SEM)	\$ -	\$ -	\$ -	\$ -	\$ -
Swing Space Culinary Arts (Temp. Facility)	\$ -	\$ -	\$ -	\$ -	\$ -
Fine Arts Building Renovation *	\$ 33,413,861	\$ 33,413,861	\$ -	\$ 462,165	\$ 32,951,696
Update/Improve Infrastructure	\$ 8,118,406	\$ 8,108,406	\$ (10,000)	\$ -	\$ 8,108,406
Update/Improve Infrastructure (New SEM)	\$ 3,055,711	\$ 3,055,711	\$ -	\$ 2,979,737	\$ 75,974
Update/Improve Infrastructure (IT)	\$ 5,101,587	\$ 5,101,587	\$ -	\$ 1,656,868	\$ 3,444,719
Update/Improve Infrastructure (VRC/SAC)	\$ 1,144,756	\$ 1,144,756	\$ -	\$ 1,134,003	\$ 10,753
Update/Improve Infrastructure (IT - VRC/SAC)	\$ 252,530	\$ 252,530	\$ -	\$ -	\$ 252,530
Update/Improve Infrastructure (IT - New SEM)	\$ 645,883	\$ 645,883	\$ -	\$ 49,214	\$ 596,669
Update/Improve Infrastructure (Under Piazza & Stairwell Restoration)	\$ 3,300,000	\$ 3,300,000	\$ -	\$ 48,457	\$ 3,251,543
Update/Improve Infrastructure (Piazza Above SAC)	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000
Library-Learning Resource Center Expansion	\$ 5,038,665	\$ 5,038,665	\$ -	\$ 38,665	\$ 5,000,000
Central Plant Upgrade	\$ 7,000,000	\$ 7,000,000	\$ -	\$ -	\$ 7,000,000
Mass Communications & Security Systems Upgrade	\$ 1,942,855	\$ 1,942,855	\$ -	\$ -	\$ 1,942,855
Mass Communications & Security Systems Upgrade (New SEM)	\$ 389,367	\$ 389,367	\$ -	\$ 294,202	\$ 95,165
Mass Communications & Security Systems Upgrade (VRC/SAC)	\$ 60,938	\$ 60,938	\$ -	\$ 56,704	\$ 4,234
Campus-Wide Security Systems Upgrade	\$ 2,058,670	\$ 2,058,670	\$ -	\$ 58,670	\$ 2,000,000
Pool Restoration and Upgrade	\$ 3,909,470	\$ 3,909,470	\$ -	\$ -	\$ 3,909,470
Tech I/Tech III CTE Complex *	\$ 31,260,839	\$ 28,337,107	\$ (2,923,732)	\$ -	\$ 28,337,107
Planning (Non Project Specific)	\$ 520,000	\$ 530,000	\$ 10,000	\$ 178,219	\$ 351,781
Gym I/Gym II Restoration and Restrooms	\$ -	\$ -	\$ -	\$ -	\$ -
Under Piazza & Stairwell Restoration	\$ -	\$ -	\$ -	\$ -	\$ -
Gateway Phase 1	\$ -	\$ -	\$ -	\$ -	\$ -
Athletic Field Realignment/Entry Revisions/Parking Lot Improvements	\$ -	\$ -	\$ -	\$ -	\$ -
COMPLETED PROJECTS					
Swing Space - Gym II Renovation	\$ 153,397	\$ 153,397	\$ -	\$ 153,397	\$ -
Swing Space - Parking Lot 5 Expansion	\$ 1,965,399	\$ 1,965,399	\$ -	\$ 1,965,399	\$ -
Swing Space - Old SEM (Roofing)	\$ 47,747	\$ 47,747	\$ -	\$ 47,747	\$ -
Swing Space - Other	\$ 35,975	\$ 35,975	\$ -	\$ 35,975	\$ -
Update/Improve Infrastructure (Central Plant Enhancements)	\$ 61,862	\$ 58,768	\$ (3,094)	\$ 58,768	\$ -
Mass Communications & Security Systems Upgrade (Safety Film)	\$ 145,772	\$ 145,772	\$ -	\$ 145,772	\$ -
Mass Communications & Security Systems Upgrade (Door Replacement)	\$ 50,898	\$ 50,898	\$ -	\$ 50,898	\$ -
SUB TOTAL	\$ 225,921,200	\$ 225,921,200	\$ -	\$ 111,107,937	\$ 114,813,263

NOTES:

1. 2021-048-CC - Project Encumbrance Transfer Request is required to increase Measure J funding on the Planning - (Non-Project Specific) project to create a revised established budget.
2. 2021-049-CC - Project Encumbrance Transfer Request is required to increase Measure J Funding on the Swing Space - Fine Arts (Old SEM) project to create a revised established budget.

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* Denotes projects with additional State funds in budget- Refer to project page on COC Report for additional details

CURRENT PROJECTS

PROJECT BUDGET/VARIANCE REPORT—FULLERTON

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CURRENT PROJECTS	Measure J Budget MAY FY 2020-21	Measure J Budget JUL FY 2021-22	Variance	Measure J Expenses	Balance
Greenhouse Replacement	\$ 834,381	\$ 834,381	\$ -	\$ 640,495	\$ 193,886
New Instructional Building	\$ 53,588,031	\$ 53,588,031	\$ -	\$ 43,971,866	\$ 9,616,165
Central Plant Replacement & Expansion	\$ 10,600,000	\$ 10,600,000	\$ -	\$ 8,643,861	\$ 1,956,139
Renovate Buildings 300 & 500 *	\$ 20,482,000	\$ 20,482,000	\$ -	\$ 1,020,429	\$ 19,461,571
New M & O Building	\$ 6,758,944	\$ 6,758,944	\$ -	\$ 30,550	\$ 6,728,394
Chapman / Newell Instructional Building	\$ 21,985,777	\$ 21,985,777	\$ -	\$ 33,180	\$ 21,952,597
New Performing Arts Complex—Demolish Buildings 1100 and 1300*	\$ 30,724,153	\$ 30,724,153	\$ -	\$ 179,364	\$ 30,544,789
New Welcome Center & Lot C West	\$ 37,353,872	\$ 37,353,872	\$ -	\$ -	\$ 37,353,872
New Horticulture/Lab School/STEM Lab *	\$ 33,813,764	\$ 33,813,764	\$ -	\$ -	\$ 33,813,764
Renovate Building 840 Campus Services	\$ 7,878,400	\$ 7,878,400	\$ -	\$ -	\$ 7,878,400
Demolish Building 2000	\$ 1,108,000	\$ 1,108,000	\$ -	\$ -	\$ 1,108,000
New Parking Structure	\$ 11,219,260	\$ 11,219,260	\$ -	\$ -	\$ 11,219,260
Update/Improve Infrastructure	\$ 23,162,352	\$ 23,162,352	\$ -	\$ -	\$ 23,162,352
Update/Improve Infrastructure (IT)	\$ 7,721,018	\$ 7,721,018	\$ -	\$ 2,169,223	\$ 5,551,795
Update/Improve Infrastructure (IT - Instructional Bldg.)	\$ 278,982	\$ 278,982	\$ -	\$ -	\$ 278,982
New Thermal Energy Storage (TES)	\$ 10,139,524	\$ 10,139,524	\$ -	\$ -	\$ 10,139,524
Renovate Building 600	\$ 3,117,641	\$ 3,117,641	\$ -	\$ -	\$ 3,117,641
Renovate Health Center	\$ 1,328,800	\$ 1,328,800	\$ -	\$ -	\$ 1,328,800
Renovate Faculty Lounge & Offices	\$ 6,212,250	\$ 6,212,250	\$ -	\$ -	\$ 6,212,250
Renovate Wellness Center	\$ 2,534,400	\$ 2,534,400	\$ -	\$ -	\$ 2,534,400
Landscape & Hardscape Improvements	\$ 3,840,000	\$ 3,840,000	\$ -	\$ -	\$ 3,840,000
Renovate Building 3100	\$ 2,402,940	\$ 2,402,940	\$ -	\$ -	\$ 2,402,940
Demolish Building 1901-04, 1956-60, 3000	\$ 1,333,000	\$ 1,333,000	\$ -	\$ -	\$ 1,333,000
Parking Lot Improvements at Building 3000	\$ 1,999,500	\$ 1,999,500	\$ -	\$ -	\$ 1,999,500
Renovate Building 2100	\$ 8,277,500	\$ 8,277,500	\$ -	\$ -	\$ 8,277,500
Demolish Buildings 2200 & 3104	\$ 1,392,209	\$ 1,392,209	\$ -	\$ -	\$ 1,392,209
Planning (Non Project Specific)	\$ 595,000	\$ 595,000	\$ -	\$ 240,896	\$ 354,104
COMPLETED PROJECTS					
Update/Improve Infrastructure (Bldg 300-500 Sewer Line)	\$ 444,702	\$ 444,702	\$ -	\$ 444,702	\$ -
SUB TOTAL	\$ 311,126,400	\$ 311,126,400	\$ -	\$ 57,374,566	\$ 253,751,834

NOTES:

* Denotes projects with additional State funds in budget- Refer to project page on COC Report for additional details

CURRENT PROJECTS**PROJECT BUDGET/VARIANCE REPORT—ANAHEIM**

CURRENT PROJECTS	Measure J Budget MAY FY 2020-21	Measure J Budget JUL FY 2021-22	Variance	Measure J Expenses	Balance
Update/Improve Infrastructure	\$ 661,133	\$ 661,133	\$ -	\$ -	\$ 661,133
Update/Improve Infrastructure (IT)	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 701,414	\$ 298,586
Update/Improve Infrastructure (Secondary MDF)	\$ 105,407	\$ 105,407	\$ -	\$ 92,254	\$ 13,153
Develop Interior and Exterior Signage	\$ 313,800	\$ 313,800	\$ -	\$ -	\$ 313,800
Second Floor Tenant Improvements	\$ 813,000	\$ 813,000	\$ -	\$ -	\$ 813,000
Swing Space Projects/ Interim Housing	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
Anaheim Campus Tower First Floor Life/Safety Renovation *	\$ 2,183,000	\$ 2,183,000	\$ -	\$ 42,503	\$ 2,140,497
Upper Deck Enhancements	\$ 309,901	\$ 309,901	\$ -	\$ -	\$ 309,901
1st. Floor Remodel Student Center and Classrooms	\$ 2,352,720	\$ 2,352,720	\$ -	\$ -	\$ 2,352,720
Pedestrian and Vehicular Traffic Flow	\$ 2,329,000	\$ 2,329,000	\$ -	\$ -	\$ 2,329,000
4th Floor Improvements	\$ 218,000	\$ 218,000	\$ -	\$ -	\$ 218,000
Outdoor Patio Remodel	\$ 1,382,500	\$ 1,382,500	\$ -	\$ -	\$ 1,382,500
Develop Drop-Off Plaza at Romneya Drive	\$ 569,000	\$ 569,000	\$ -	\$ -	\$ 569,000
Develop Intersection at Romneya & Coronet	\$ 773,631	\$ 773,631	\$ -	\$ -	\$ 773,631
Holding Account	\$ 6,600,000	\$ 6,600,000	\$ -	\$ -	\$ 6,600,000
Planning (Non Project Specific)	\$ 440,000	\$ 440,000	\$ -	\$ 9,475	\$ 430,525
COMPLETED PROJECTS					
7th and 10th Floors Buildout	\$ 915,972	\$ 915,972	\$ -	\$ 915,972	\$ -
5th Floor CTE & 2nd Floor Room 215	\$ 640,736	\$ 640,736	\$ -	\$ 640,736	\$ -
SUB TOTAL	\$ 23,607,800	\$ 23,607,800	\$ -	\$ 2,402,354	\$ 21,205,446

NOTES:

* Denotes projects with additional State funds in budget- Refer to project page on COC Report for additional details

PROJECT BUDGET/VARIANCE REPORT—DISTRICT

DISTRICT WIDE EXPENSE	Measure J Budget MAY FY 2020-2021	Measure J Budget JUL FY 2021-22	Variance	Measure J Expenses	Balance
Program Management Fees	\$ 20,000,000	\$ 20,000,000	\$ -	\$ 5,656,681	\$ 14,343,319
Bond Issuance Cost	\$ 3,544,600	\$ 3,544,600	\$ -	\$ 1,301,760	\$ 2,242,840
Other	\$ 800,000	\$ 800,000	\$ -	\$ 368,416	\$ 431,584
SUB TOTAL	\$ 24,344,600	\$ 24,344,600	\$ -	\$ 7,326,857	\$ 17,017,743



NORTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT
CYPRESS - FULLERTON - ANAHEIM (NOCE)
90-DAY LOOK AHEAD SCHEDULE
 (08-01-21 TO 10-31-21)



	August					September				October				Comments
	3	10	17	24	31	7	14	21	28	5	12	19	26	
GENERAL														
NOCCCD Board Meetings														August 10, 24, September 14, 28, and October 12, 26 (Meeting held via Zoom)
COC Meetings														September 1st (Meeting held via Zoom)
Bond Program Management Team Mtgs.														August 17, September 21, and October 19 (Meetings held via Zoom)
PLANNING														
CYPRESS														
SAC Plaza, Under Piazza, Student Engagement Hub, LLRC Expansion														In Progress
DESIGN PHASE														
ANAHEIM														
Anaheim Campus Tower First Floor Life/Safety Renovation AOR Selection														Starting in September 15th, 2021
Swing Space Interim Housing AOR Selection														Due date for AOR August 12th, 2021
CYPRESS														
Fine Arts Building Renovation														
Working Drawings														In Progress - 50% construction documents completed
Swing Space Project - Fine Art														Working Drawings In Progress
FULLERTON														
New Performing Arts Complex														
CCCO Review of Preliminary Plans														In Progress
Working Drawing														Working Drawing starting September 2nd, 2021
New M&O Building														
Programming Validation														In Progress
Schematic Design														Starting in October 4th, 2021
Chapman/Newell Instructional Building														
Programming Validation														In Progress
Schematic Design														Starting in October 4th, 2021
DSA PHASE & AGENCY REVIEW														
CYPRESS														
Swing Space Project - Fine Art														Submitting to DSA in October 1st, 2021
BIDDING														
ANAHEIM														
Anaheim Campus Tower First Floor Life/Safety Renovation AOR Selection														Bidding completed August 12th, 2021
Swing Space Interim Housing AOR Selection														Bidding completed August 11th, 2021
FULLERTON														
Renovate 300-500 Buildings														
Seismic Assessment														In Progress
New Performing Arts Complex - Commissioning Agent														Starting in October 3rd, 2021
PRE-CONSTRUCTION PHASE														
CYPRESS														
Campus wide security systems upgrades														Development of Scopes of Work



NORTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT
CYPRESS - FULLERTON - ANAHEIM (NOCE)
90-DAY LOOK AHEAD SCHEDULE
 (08-01-21 TO 10-31-21)

MAAS

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CONSTRUCTION PHASE									
CYPRESS									
Network Refresh									
Phase II Design Implementation									In Progress
New SEM & Assoc. Mass Comm and Infra. Construction									
New SEM Punch List									Completed
New SEM Final Completion									Completed
Mass Comm. & security system upgrade (New SEM)									In Progress
FULLERTON									
New Instructional Building									
Exterior Wall Sheathing, Waterproofing and Window Installation									Completed
Initial furniture deliveries									In Progress
Interior Painting, Tiling, T-Bar Installation and Carpeting									Completed
Building Cleaning									In Progress
Exterior Site Work and Landscaping									In Progress
Building Commissioning									In Progress
Central Utility Plant (CUP)									
Substantial Completion									Completed
Building Commissioning									In Progress
Network Refresh									
Phase II Design Implementation									In Progress
CLOSE-OUT PHASE									
ANAHEIM (NOCE)									
2nd Main Distribution Frame (MDF) Room for Campus									In Progress
CYPRESS									
Update Infrastructure - Central Plant Enhancements									Completed
Athletic Field Realignment - Baseball Clubhouse									In Progress
New SEM									In Progress
VRC/SAC									In Progress
Veterans' Memorial Bridge and Tribute Garden and Pond Refurb.									In Progress
Pond Refurbishment									In Progress
FULLERTON									
Central Plant Expansion									In Progress
Horticulture Lab - Greenhouse Replacement									In Progress

* Non-Measure J expenditure activities

Thank you!

Next Meeting: December 1st, 2021